

**Ministry of
Local Government, Rural Development & Rehabilitation**

Eastern Province Council

Mandate

Ministry's mandate in respect of local government and rural development sector derives powers and authorities from national policy framework and the subjects assigned under List I and List III of the 9th Schedule of the 13th Amendment to the Constitution. In line with these legislations, ministry has legitimacy to execute following mandates:

Ensuring effective governance and constructive development of local government and rural development sector which includes providing guidance and support to local authorities and rural development department in management and development reforms.

Involving in planning, implementation and monitoring of development programmes to ensure the necessary services to local populace by means of establishing priorities for sectoral development, preparation of annual implementation plan, coordinating with line ministries for integrated development and collecting information from allied sectors and disseminating information among stakeholders.

Duties and Responsibilities

01. Overall administrative responsibilities in respect of the departments under the purview of the ministry.
02. Establishing priorities for sectoral development under operational plans for the departments coming under the purview of the ministry.
03. Monitoring of all sub sectoral programmes and projects of the departments through Sectoral Monitoring Committee and Provincial Progress Committee Meetings.
04. Coordinating preparation of all development proposals and plans with the provincial departments and other provincial ministries for integrated development.
05. Collection of planning information from allied sectors, computerization of data, display and dissemination of information through the Provincial Planning Secretariat.
06. Coordination with the line ministries and departments for development activities in resettled areas.
07. Coordination of training programmes and workshops.
08. Preparation of Annual Implementation Plan and Operational Plan.
09. Release of imprest to departments and submitting statement of expenditures.

Situation Analysis

Strengths

01. Existing Institutional setup
02. Availability of standard by- laws of Local Authorities
03. Good relations ships with public institutions
04. Availability of a set of computerized systems and database
05. Availability of efficient staff
06. Conducive government policy towards sectors development

Weakness

01. Lack of Proper communication.
02. Lack of funds.
03. Available resources are not fully utilized
04. Lack of Technical staff
05. Shortage of work procedures
06. Absence of collective work sprit
07. Absence of clear policy for local Government

Opportunity

01. Increased opportunity of donor funds
02. Availability of legal frame work
03. Community participation

Threats

01. Unsustainable utilization of resources
02. Unbalanced regional development
03. Lack of comprehensive rules and regulations
04. Lack of legal awareness in the local government sector
05. Existence of huge number of local government units

Achievements

01. Distribution of 1260 Desk-Top Computers and 218 Printers for distributions among schools of the Eastern Province. The selection of Schools was done based on the criteria formulated by the Provincial Education Department
02. A Spacious public library was constructed at Pethalai, Valaichchenai, at a cost of 40 Mn This Library is equipped with a large volumes of valuable books, Magazines, Periodicals etc. to encourage the reading habits of the school children and others.
03. News magazine namely “Sengol” was published in Tamil and Sinhala languages quarterly. It needs to have an effective media linkage between the Provincial Council Administration and the Public and with the view to disseminate information and making active participation in the various development works and social activities. This publication was distributed among various village level organizations of the Province and Government Institutions all over the country. This publication covers all sectors of the

Provincial Council and is also a very popular magazine among the state institutions as well as rural masses.

04. Developing the backward villages through Balanced Regional Development Programme in Vaharai Divisions to provide small scale infrastructure facilities and livelihood support activities

Vision and Mission statements and Thrust areas

Vision

To provide a conducive environment that harmonizes the community for smooth and healthy life.

Mission

To ensure efficient and sound regional, district and local administrative system responsive to the aspirations of the people and facilitate the achievement of sustainable and equitable human development in the Eastern province by advocating and strengthening the genuine systems of decentralized governance.

Thrust Areas

01. Institutional capacity development
02. Capacity development
03. Promoting public participants
04. Employment opportunities through skill development
05. Good governance

Department/Agency : Ministry of Local Government, Tourism & Rural Development

Thrust Area 1 : Institutional Capacity Development

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets						
				2012	2013	2014	2015	2016	2017	
1.1	Established institutions with adequate facilities	Outcome:								
		i Institution strengthened	60%	65%	68%	70%	72%	74%	76%	
		ii. % improved service delivery	40%	45%	50%	55%	60%	65%	70%	
		Output:								
		i No. of capital items provided	10	12	14	16	18	20	22	
1.2	Trained and skilled managerial staff	Outcome:								
		i % improved service delivery	40%	45%	50%	55%	60%	65%	70%	
		Output:								
		i No. of skill training conducted	2	3	4	5	8	10	10	
		ii. No. of staff trained in provincial and district level	10	20	30	40	50	60	70	

Department/Agency : Rehabilitation

Thrust Area 1 : Unemployment & Low income family among the vulnerable people

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets						
				2012	2013	2014	2015	2016	2017	
1.1	Supported Resettled People to engage in Livelihood support activities	Outcome:								
		i. Created self employment opportunities	25%	30%	35%	40%	45%	50%	55%	
		ii. Increased income	30%	40%	45%	50%	55%	60%	65%	
		iii. Reduced Poverty	30%	35%	40%	45%	48%	50%	55%	
		Out put:								
i. No.of people trained in livelihood support activities	300	500	1200	3500	6500	12000	22000			
ii. No.of People engaged in livelihood support activities	200	400	1000	3000	6000	10000	20000			

Department/Agency : Law & Order

Thrust Area 1 : Unawareness among the Public regarding Law & Order

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets						
				2012	2013	2014	2015	2016	2017	
1.1	Improved staff capabilities and promoted professionalism	Outcome:								
		i Improved skill and knowledge	-	10%	20%	30%	30%	35%	40%	
		ii Institution strengthened	20%	30%	40%	45%	50%	60%	65%	
		Output:								
		i. No.of Equipment and Machineries supplied	x+5%	x+10%	x+15%	x+20%	x+25%	x+30%	x+35%	
		ii. No.of vocational training programmes conducted	-	-	1	2	-	3	4	

Department/Agency : Environment

Thrust Area 1 : Promoting Public Participation

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
1.1	Ensured sustainable environment	Outcome:							
		i % decreased communicable diseases	X%	x-50%	x-60%	x-70%	x-80%	x-85%	x-90%
		ii % Reduced environmental issues	X%	x-20%	x-50%	x-60%	x-70%	x-75%	-
		Output:							
		i. No. of programmes conducted	2	3	5	-	-	6	7
		ii. No of People participated	x+100	x+150	x+155	x+165	x+175	X+180	x+200

Thrust Area 2 : Ensure environmental education

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
2.1	created desirable environment	Outcome:							
		i % decreased communicable disease	X%	x-50%	x-70%	-	x-75%	x-80%	x-85%
		ii % Reduced environmental issues	X%	x-20%	x-50%	x-55%	x-75%	x-80%	x-85%
		Output:							
		i. No of programme conducted on environmental education	3	5	8	-	-	9	10
		ii. No. of students participated	200	250	300	325	350	400	450

Department/Agency : Skill Development

Thrust Area 1 : Capacity Development

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets						
				2012	2013	2014	2015	2016	2017	
1.1	Improved essential skill and knowledge	Outcome:								
		i. Improved skill and knowledge	50%	55%	60%	65%	70%	75%	80%	
		ii. Motivated self career	45%	50%	55%	60%	65%	70%	75%	
		iii. Improved employees attitudes and workgroup effectiveness	50%	55%	60%	65%	70%	72%	75%	
		Output:								
		i. No of language training conducted	x	X	x+2	x+4	x+6	x+8	x+10	
ii. No of skill development programmes conducted	3	6	9	12	15	18	22			
		iii. No. of youth obtained training	150	200	300	450	600	800	1000	

Thrust Area 2 : Employment opportunities through skill development

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets						
				2012	2013	2014	2015	2016	2017	
2.1	Improved vocational skill & Entrepreneurship development	Outcome:								
		i. Changes in Job and adapt to work place	50%	50%	50%	50%	50%	50%	50%	
		ii. Increased skilled personnel	55%	55%	60%	65%	70%	75%	80%	
		iii. Decreased unemployment & Underemployment	60%	62%	64%	66%	68%	70%	72%	
		Output:								
		i. No. of vocational trainings provided	6	2	3	5	7	10	12	
ii. No of trained persons obtained employment	x	x+50	x+100	x+150	x+200	x+250	x+300			
		iii. No. of new business started	x	x+50	x+100	x+150	x+200	x+250	x+300	

Department of Local Government

Ministry of Local Government, Rural Development & Rehabilitation

Eastern Province Council

Mandate

The Department of Local Government, Eastern Province was formed in December 2006 and it was functioning under the Chief Secretary, Eastern Province, and subsequently now under the Ministry of Local Government, Rural Development, Rehabilitation, Resettlement, Manpower, Law & Order and Environment. The Local Government Administration of the three (03) Districts in the Eastern Province is managed and supervised by this Department. There are 45 Local Authorities that consist of 03 Municipal Councils, 05 Urban Councils and 37 Pradeshiya Sabahs in 03 districts of the Eastern Province.

Local authorities can be considered as semi autonomous and the people in it can make decisions depending on the resources they possess and acquire and the need of the area as well, of course within their boundaries of statues. Respective Ordinances and, Acts and delegated authorities provide powers to regulate, control and administer subjects of public Health, Thoroughfares, Utility, Welfare and Environmental and Sanitation. Local Governments in Sri Lanka are responsible to prepare local development plans, allocate budget according to development priorities and involve citizens in both planning and implementation of activities.

Following the Report of the Presidential Commission of Inquiry on Local Government Reforms in 1999, the Sri Lankan Cabinet of Ministers approved the recommendation that the “Local Authority be the Planning Authority at local level”. Subsequently the Ministry of Local Government and Provincial Councils Reform Circular No.4 sets out “The Role of Local Authorities in Development and Physical Planning”. It states that local authorities have authority for integrated development planning at local level and that they should work in coordination with Divisional Secretaries and other relevant agencies and promote vigorous participation of people in the planning process. Reform Circular No.10 addresses “People’s Participation and Social Development”.

It sets out local authorities’ responsibility to involve people in both planning and implementing activities and to establish Citizen Advisory Committees to assist in deciding development policies and priorities. It emphasizes the need to ensure bottom - Up grass roots planning and the promotion of ethnic harmony through the planning process. Reform Circular No.2 on “Council Affairs” sets out the legal provision for local authorities to establish committees and appoint citizen representatives and

notes the importance of including representatives of youth and women sections.

Duties and Responsibilities

Co-coordinating Local Govt., function with the Central Ministry and the Provincial Council in relation with the Local Govt. policy, powers, and creations.

Monitoring and supervising and guiding of Local Authorities in administrative, legislative and other allied functions.

01. Exercising control measures in regard to mal administration.
02. Provide legal advice on policy matters to Local Authorities.
03. Obtaining and granting Minister's approval and Chief Secretary's approval for financial activities and commercial projects of Local Authorities.
04. Liaison and co-ordination with other service departments and Authorities to obtain services rendered under various ancillary ordinance and acts to Local Authorities.
05. Assist to establish internal audit units in Urban Local Authorities and monitor their functions.

06. Assist Local Authorities in their functions towards preparation and rendition of accounts.
07. Assistance and guidance to Local Authorities in the preparation of four year plan as well as development & rehabilitation plans.
08. Providing training facilities to all employees & councilors & Local heads of the CBOs on relevant matters.
09. Provide advice on technical matters in the execution of development works.
10. Assistance and guidance to Local Authorities in execution of Water Supply & Sanitation Projects.
11. Guiding and assisting the Local Authorities in the establishment matters and develop management information system.
12. Providing financial assistance to Local Authorities through R/A.C.LGs by way of various grants, reimbursements and ensure proper utilization and to obtain proper accounting returns.
13. To identify the needs, plan and implement the Water Supply and Environmental projects and to maintain the constructed projects with the co-ordination of Local Authorities and community based organization.
14. Monitoring and supervising the administration of the Local Authorities in Eastern Province with the assistance of 03

Regional Assistance Commissioners of Local Government for the 45 numbers of the Local authorities.

15. Assisting Local Authorities towards Provision and Maintenance of services and amenities to the residents of the area by means of grants to supplement their resources.

Situation Analysis

Strengths

01. Adequate experienced staff in relation to handling by-laws, preparation of sub project proposals, planning capability and well knowledge in local government related matters.
02. Proper money allocated for all sector of the department
03. Adequate funds for infrastructure development and covering for all thrust areas
04. Proper human resource management,
05. Sufficient delivery of public utility services & Proper maintenance of the machinery and equipment
06. Properly managed office culture
07. Modernized Public grievances redress mechanism system
08. Proper solid waste management

09. Adequate Technical capability in supervision of developments works
10. Physical capacity – Heavy machineries, quality checking equipment, enough IT equipment

Weaknesses

01. Lack of funding for all sectors of the department
02. Inadequate funds for infrastructure development,
03. Lack of human recourses,
04. Inadequate experienced and knowledgeable staff,
05. Shortage of machinery and equipment
06. Poor maintenance of the machinery and equipment
07. Negative attitude of the staff,
08. Poor quality of public utility service
09. Public grievances are not properly handled
10. Improper management of solid waste
11. Inadequate awareness for elected bodies
12. Lack of technical and planning capability in supervision of developments works
13. Non availability of revenue enhancement laws
14. Lack of investigating officers and Public Health Inspectors.

Opportunities:

01. Better coordination with NGOs as well as the other government departments
02. Involvement and cooperation of public (Participatory Planning- participatory development plan)
03. Financial support from government and Non-government funded projects (Puraneguma, JICA, UNICEF etc.)
04. Revenue from hotel industries and other tourist attractive places
05. Physical capacity – Heavy machineries, quality checking equipment, enough IT equipment
06. E – Local Governance & E – Banking system
07. Computerized Financial System
08. Local Authorities should be familiarized to select any projects from Local Authority Participatory Development Plan (**LAPDP**) in future
09. 5S system is to be followed
10. Proper revenue collection system has been established in the Local Authorities to collect revenue.
11. Data base Management /Management Information System
12. Web based Data base progress monitoring system

Threats

01. Uncertainty of climatic conditions.
02. Increased occurrence of natural disasters - Drought, floods
03. Price Escalation due to inflation
04. Difficulties in receiving approved full imprest within the fiscal year
05. Transfer of trained staff
06. Shortage of Engineering materials
07. Inadequate awareness for elected bodies,
08. No proper approved cadre (Vacancies exist in the key position for a long period)
09. Inadequate funds allocation for all sectors of the Department
10. Inadequate funds for infrastructure development
11. Revised cadre of Local Authorities and Department of Local Government are not approved.

Achievements

01. All Local Authorities have completed their Board of Survey Report for 2010, during 2011.
02. Favourable Audit opinion was obtained by all Local Authorities for year 2009 except Trincomalee Urban Council, Kuchchaveli PS and Kanthale PS in Trincomalee District.
03. Out of 43 Local Authorities 33 have obtained favourable Audit opinion for year 2010 during 2011. This was a huge and very appreciable improvement.
04. All Local Authorities have completed their Final Accounts for 2010 during 2011.
05. Strengthened the capacity of the LAs and improved local service in the most efficient, accountable and responsible manner – Skill, capacity and especially commitment of staff are increased
06. Local Government has become a vital institution of the development project implementers of the Province
07. Introduced Participatory development planning and budgeting process –Involvement of people participation in planning and implementation process
08. Increased financial assistance through government and non-government organizations for Infrastructure development facilities (UNDP, JICA, NELSIP)
09. Experienced staff in relation to handling by-laws, preparation of sub project proposals and have well knowledge in local government related matters.
10. Strengthened the capacity of community centers
11. Strengthened and improved Local government services
12. Strengthened Capacity of community centers
13. More Involvement and cooperation of political parties in physical planning.
14. Well-functioning of Local Authority Grievance Redress Mechanism and Social Auditing Committees
15. Effective Financial Management System
16. Established quality control labs in three districts: Local Authorities have formed social auditing group in every works sites for quality & quantity based monitoring & to ensure the accountability of works which are implementing by the LAs through contactors.
17. Well-structured internal auditing unit in LA level
18. Management Information System
19. Management Information System

20. Better coordination with NGOs as well as the other government departments.
21. Elected bodies of LAs & staff of provincial, district LA level trained by the subject related specialist. LAs staff involving in the procurement procedure for national competitive bidding. Information, education& communication campaign formed for the motivation of the public & elected members to maintain the principles of good governance when delivering the works & services to the public by the LAs.

Good Governance Activities in Local Authorities

01. Participatory Planning
02. People participation
03. Public Relation Unit
04. Front desk system
05. Local Authority Public Grievances Redress Mechanism System
06. Social Auditing Committees

Vision and Mission statements and Thrust areas

Vision

Efficient and effective local authority system for quality service delivery of citizens in Eastern Province

Mission

Guiding, facilitating and supporting Local Authorities in policy formulation, institutional and programme development to deliver quality services in responsible, accountable and participatory manner

Thrust Areas

01. Improvement of community infrastructure facilities
02. Facilitating environmental protection and social safeguard
03. Policy formulation and implementation
04. Institutional capacity development
05. Good Governance

Thrust Area 1 : Improvement of community infrastructure facilities

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets						
				2012	2013	2014	2015	2016	2017	
1.1	Mobility of rural thoroughfare services improved	Outcome:								
		i. Increased users	X	X+15%	X+20%	X+25%	X+30%	X+35%	X+40%	
		ii. Free from flood damages	X	X-10	X-15	X-20	X-25	X-30	X-40	
		Output:								
		i. Improvement :-								
		Rural roads (km)	25.0	40.0	55.0	65.0	75.0	85.0	100.0	
		Drainage (km)	6.0	9.0	12.0	15.0	18.0	21.0	24.0	
1.2	Improved Community infrastructure facilities	Outcome:								
		i. Children using Parks (nos.)	200	400	800	900	1000	1100	1300	
		ii. Readers per day(nos.)	300	800	1000	1200	1400	1600	1800	
		iii. Enhanced Local Authority income revenue	x	x+10%	x+20%	x+25%	x+30%	x+35%	x+40%	
		Output:-								
		Constructed :-								
		i. No of marketing centers	6	14	20					
ii. No of Libraries	4	6	10							
iii. No of children park	8	14	20							
iv. No of Vehicle parks	10	18	25							
v. No of burial ground	0									
vi. No of crematorium	0	1	4							
vii. No of community centers reconstructed & renovated	8	12	15							
1.3	Improved public utilities	Outcome:								
		i. Increase in families access for drinking water facilities	X	X+15%	X+30%	X+40%	X+50%	X+60%	X+70%	
		ii. Increase in families access for good sanitary environment	X	X+20%	X+25%	X+30%	X+35%	X+40%	X+45%	
		Output:								
		i. Increase in pipe borne water facilities for public access	X	X+20%	X+25%	X+30%	X+35%	X+40%	X+45%	
		ii. Increase in dug wells for public access	X	X+20%	X+25%	X+30%	X+35%	X+40%	X+45%	
		iii. Increase in tube wells for public access	X	X+20%	X+25%	X+30%	X+35%	X+40%	X+45%	
iv. Increase in wash room facilities for public access	X	X+20%	X+25%	X+30%	X+35%	X+40%	X+45%			
v. Increase in toilet facilities.	X	X+20%	X+25%	X+30%	X+35%	X+40%	X+45%			

Thrust Area 2 : Facilitating environmental protection and social safeguard

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
2.1	Ensured implementation of environmental policies and guidelines	Outcome: i. Regular monitoring practices of EMP in construction sites Output: i. No of environmental protection and social safeguard guidelines issued ii. No of Environmental protection licence issued iii. No of Complaint reduced lodge against EMP	140 45 X	170 55 X+20%	200 65 X+30%	230 75 X+40%	260 85 X+40%	290 95 X+40%	300 100 X+40%
2.2	Integrated & participatory Solid Waste Management system adopted	Outcome: i. Waste free healthy environment ii. Revenue collection increased from composting iii. Usages of resources reduced Output: i. No of tractor purchased ii. No of engineered land fills established iii. No of house holds segregation bags composting bins iv. No of recycling center established v No of Complaint against SWM system received vi No of dumping grounds established/improved vii No. of training provided for workers viii No of Regularizing systems to remove garbages/debris	X X 12 8 150 10 x 15 5 12	X+20% X-10% 20 15 200 20 x-10% 20 10 16	X+30% X-15% 25 22 250 30 x-15% 25 15 20	X+40% X-20% 30 27 300 40 x-20% 30 15 24	X+40% X-25% 35 30 350 54 x-25% 35 15 28	X+40% X-30% 40 35 400 60 x-30% 40 15 32	X+40% X-40% 45 40 500 70 x-35% 45 15 36
2.3	Integrated & participatory sewerage treatment plants adopted	Outcome: i. Waste free environment Output: i. No of Complaint reduced lodging against SWT plants system ii. No of sewerage treatment plants established in urban Local Authorities iii. No. of house holds engaging the SWT system plants	X X 10 125	X+20% X-10% 20 230	X+30% X-15% 30 360	X+40% X-20% 40 400	X+50% X-25% 50 450	X+50% X-30% 60 500	X+50% X-40% 70 600

Thrust Area 3 : -Policy formulation and implementation

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
3.1	Guidelines developed	<p>Outcome:</p> <ul style="list-style-type: none"> i. Community involvement will increase ii. Transparency and information sharing will increase iii. Good ethical practices in procurement procedure will sustain <p>Output:</p> <ul style="list-style-type: none"> i. Number of guidelines developed ii. No of Stranded by laws gazetted iii. No of LAA's Budget preparation & final Accounts documented as per the stipulated time period. iv. No of procurement manual & financial manual delivered to IAA 							
3.2	Enforcement of updated bylaws ensured	<p>Outcome:</p> <ul style="list-style-type: none"> i. Enhanced Revenue ii. Increase in Development of City iii. Increase in Investment <p>Output:</p> <ul style="list-style-type: none"> i. Number of by-laws enforced ii. No of income sources identified & improved iii. No of Reregistered investors improved iv. No of Reregistered suppliers improved 							

Thrust Area 4 : Institutional capacity development

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
4.1	Efficient and effective system of institution, procurement and quality management	Outcome: i. Easy access of institutional infrastructure ii. Increased well being of the staff and public Output: i. Number of training delivered ii. Number of training & awareness programme implemented and Nos of Modules Supplied iii. Number of staff trained	x	20%x	30%x	40% x	50% x	60% x	70% x
			10	15	20	25	30	35	40
			20	30	40	50	60	70	80
			30	50	70	90	110	130	150
4.2	Strengthened Service delivery system at LAs and CBOs	Outcome: i. No of quality assurance ensured ii. No of accidents reduced iii. Service consumption time period decreased iv. No of Complaint reduces lodging against service delivery Output: i. No of Local Authorities used MIS ii. No of information centers functioned iii. No of registered IT centers improved iv. No of information dissemination materials developed v. e-application developed	X	X-10%	X-15%	X-20%	X-25%	X-30%	X-40%
			X	X-10%	X-15%	X-20%	X-25%	X-30%	X-40%
			X	X-10%	X-15%	X-20%	X-25%	X-30%	X-40%
			0	0	6	12	18	25	45
			0	0	12	14	16	18	25
			0	4	10	14	16	20	25
			6	15	25	30	35	40	45
			0	0	2	4	10	10	10
4.3	Information based decision making ensured	Out come: i. Level of Computer literacy increased ii. Socio Economic Development sustained for the future generation iii. Utilization of recourses reduced Output: i. No of staff trained soft ware applications ii. No of people participation projects implemented iii. No of training & awareness programme implemented iv. No of lively hood enhancement programme performed	42	62	82	102	120	130	150
			X	X+20%	X+30%	X+50%	X+50%	X+50%	X+50%
			X	X-20%	X-40%	X-60%	X-70%	X-75%	X-80%
			20	60	100	120	140	160	200
			140	170	200	230	260	290	300
			20	30	40	50	60	70	80
			20	25	30	35	40	45	50

Thrust Area 5 : Good Governance

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
5.1	Ensured participatory planning and management	<p>Outcome: i: Trust and participation are increased</p> <p>Output: i. i.No. of training delivered ii. No of awareness programme conducted for public iii. No of Training programme for LA members</p> <p>ii. Nos. of development plan prepared with the participation of public</p> <p>iii. No of Local Authority Grievances Redressal Mechanism improved</p>	20	35	40	55	65	75	85
			43	90	135	165	200	230	260
			15	50	95	130	160	180	210
5.2	Information disseminated among stakeholders	<p>Outcome: i. Corruption free financial transaction ii. No.of audit quarries Reduced iii. Corruption free financial transaction iv. Unprofessional practices in the procurement reduced</p> <p>Output:- i. No.of internal audit committee formed ii. No.of audit quarries answered iii. No.of circulars and guidelines issued regarding the effective financial management system iv. Nos. of meeting conducted regarding the audit quarries</p>	6	25	45	65	85	105	125
			400	350	300	250	200	150	100
			10	14	20	24	30	30	30
			14	15	18	21	24	30	30
5.3	Gap between the LA and the people reduced	<p>Outcome: i. No of sustainable infrastructure and satisfied local services delivery</p> <p>Output: i. No. of SAC formed in the sub project areas implemented ii. No. of Quality Control Equipment Provided (Eg. Levelling Instruments) iii. No. of Quality Control Labs Established iv. No. of sub projects/works completed within the stipulated period</p>	X	X+10%	X+20%	X+30%	X+40%	X+50%	X+60%
			120	250	400	450	500	500	500
			50	55	60	65	70	75	80
			0	0	3	6	12	15	20
			150	250	400	450	500	500	500

Thrust Area 5 : Good Governance

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
5.4	Performance of Institutions, programme and project monitored and evaluated	<p>Outcome:</p> <p>i. Quality Assurance of civil works attended</p> <p>Output:</p> <p>i. No of reports(R), statements(S), vouchers(V) maintained in prescribed formats</p>							
5.5	Circulars and guideline complied with for implementation	<p>Outcome:</p> <p>i. Minimized audit queries</p> <p>Output:</p> <p>i. Percentage of audit queries received</p>							

Department of Rural Development

Ministry of Local Government, Rural Development & Rehabilitation

Eastern Province Council

Mandate

Department of Rural Development has drawn its responsibility towards rural development by the 13th amendment to the 1978 Constitution of the Democratic Socialist Republic of Sri Lanka which spelt the rural development in the List I of the 9th Schedule. Under the Provincial List the subject of rural development was listed as of the 10th item. The mandate of Department of Rural Development is to mobilize and strengthen the villagers to identify their needs with potential resources and implement the activities with their contribution and participation to create self-employment opportunities, alleviate poverty, ensure social equality and gender equality in order to achieve socio, economic cultural and spiritual conditions towards empowered standard of living of the villagers and create self reliance.

Duties and Responsibilities

I. Facilitating to Establish Rural Development Societies (RDS) and Women Rural Development Societies (WRDS)

01. Formation of Rural Development Societies in every village, organize their inaugural meetings and to arrange for their registration with the Dept. of Rural Development.

02. Ensure that all RDSS /WRDSS conduct their activities according to the stipulated rules and regulations, their annual general meetings are conducted in time and their accounts are audited regularly.
03. Exercise administrative and financial control over the activities of the RDSS/WRDSS.
04. Monitoring and Supervising Development Activities carried out by the Societies.
05. Organize Sharmadana activities in villages through societies.

II. Assisting to Women Empowerment and their participation in development activities by Providing Needle Work training through Women Development Centres

01. Establishment of Women Development Centres.
02. Selection of Trainees.
03. Providing machineries, equipment and other materials for training.
04. Supervising and monitoring Women Development Centres.
05. Conducting yearly Diploma Exam in Women Development.
06. Awarding Diploma Certificates.

III. Monitoring Small Scale Projects – Implemented by RDSS/WRDSS

01. Identify the needs of the villages and prepare Concept Papers accordingly and submit to the NGOO/ Foreign funded project for financial assistance.
02. Revolving funds – Distribution among society members and ensure the funds are properly utilized.

IV. Conducting Training Programmes

01. Identifying the type of training needed.
02. Organizing of training programmes.
03. Selection of Beneficiaries.
04. Selection of Resource Persons.
05. Conducting Programmes in Collaboration with other institutions.

Situation Analysis

Strength

1. Availability of District and Divisional level supporting staff
2. Voluntary participation of the people

Weakness

01. Non filling of vacancies
02. Non approval for new cadre creation
03. No full fledged District Offices established.

Opportunities

01. Due recognition given in the Public Finance Circular and Financial Regulations for Rural Development Societies

Threat

01. Increase in the number of village level organizations
02. In-sufficient funds allocation for village development programme

Achievements

- a) Considerable increases in the number of registered Rural Development Societies and Women Rural Development Societies under the Department of Rural Development

District	Registered RDSS/WRDSS	
	RDS	WRDS
Ampara	305	249
Batticaloa	408	345
Trincomalee	300	186
Total	1013	780

- b) Women Skill Development Training

District	No. of Training Centres	No. of Trainees	No. of Trainees who sat for the Exam	No. of Diploma Certificate Awarded
Ampara	16	269	224	201
Batticaloa	14	265	232	195
Trincomalee	10	151	124	94
Total	40	685	580	490

- c) Special Development activities are being implemented in 2012 through the Department in nine backward villages worth of Rs. 120.0 mn, funded through Balance Regional Development.

Vision and Mission statements and Thrust Areas

Vision

Empowered rural community sustainably contributing to rural economy of the Eastern Province

Mission

Mobilize and facilitate rural community for socio, economic and cultural development towards improved standard of living in line with the national development

Thrust Areas

01. Strengthening community based organizations
02. Accessibility and facility for financing production and marketing
03. Skill development for entrepreneurship
04. Institutional capacity development
05. Good governance

Thrust Area 1 : Strengthening community based organizations

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
1.1	CBOs actively involved in rural development processes	Outcome:							
		i. No. of societies involved in rural development activities.	500	600	700	800	900	1000	1100
		ii. No. of society members able to get leadership in village level	x	x+1	x+2	x+3	x+4	x+5	x+6
		Output:							
		i. No of societies formed	91	100	120	140	160	180	200
1.2	Improved capital assets of CBOs	ii. No of training programmes conducted	8	12	20	30	40	50	60
		iii. No of members of RDSs & WRDSS trained	200	300	500	750	1000	1250	1500
		Outcome:							
		i. No. of villages uplifted and participatory service deliveries from RDSS/WRDSS	x	-	x+1	x+2	x+3	x+4	x+5
1.2	Improved capital assets of CBOs	ii. No of societies were effective functioned	x	-	x+1	x+2	x+3	x+4	x+5
		Output:							
		i. No of RDSs and WRDSSs building renovated	1	-	30	45	60	75	90
1.2	Improved capital assets of CBOs	ii. No of RDSs and WRDSSs building facilitated	-	-	45	75	105	135	165

Thrust Area 2 :

Accessibility and facility for financing production and marketing

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets						
				2012	2013	2014	2015	2016	2017	
2.1	Ensured successful Micro Financing by societies for entrepreneurship development	Outcome:								
		i. % increased income of members of WRDSs	x	-	x+1	x+2	x+3	x+4	x+5	
		ii. No of person got employment opportunity	x	-	x+1	x+2	x+3	x+4	x+5	
		iii. No of societies involved in MF activities	x	-	x+1	x+2	x+3	x+4	x+5	
		Output:								
		i. No of MF training programme conducted	-	-	15	30	45	60	75	
ii. No of members of WRDSs trained	-	-	375	450	675	900	1125			
		iii. No of families financially benefited	-	-	225	450	675	900	1125	
2.2	Adopted value added practices	Outcome:								
		i. No of self-employment generated	x	-	x+1	x+2	x+3	x+4	x+5	
		ii. No of families income increased	x	-	x+1	x+2	x+3	x+4	x+5	
		iii. No of person got additional Income through appropriate marketing	x	-	x+1	x+2	x+3	x+4	x+5	
		Output:								
i. No. of training programme conducted	-	-	9	12	15	18	21			
2.3	Improved local and national market linkages	Outcome:								
		i. No of self-employment generated	x	x+1	x+2	x+3	x+4	x+5	x+6	
		ii. No of families income increased	x	x+1	x+2	x+3	x+4	x+5	x+6	
		iii. % increased of sales	-	x	x+1	x+2	x+3	x+4	x+5	
		Output:								
		i. No of marketing center established	-	3	9	12	15	18	21	
ii. No of exhibition and open sale programme conducted	41	41	46	46	46	46	46			
iii. No. of National level exhibition participated	2	2	5	10	15	20	25			

Thrust Area 3 : Skill development for entrepreneurship

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
3.1	Encouraged women participation on development	Outcome: i. No. of women headed families' income increased	x	x+1	x+2	x+3	x+4	x+5	x+6
		Output: i. No. of women trained through WDC	685	700	750	800	850	900	950
3.2	Improved the capacity of rural youths	Outcome: i. No of self-employment generated	x	x+1	x+2	x+3	x+4	x+5	x+6
		ii No of families income increased	x	x+1	x+2	x+3	x+4	x+5	x+6
		Output: i. No of training programme conducted	-	3	6	9	12	15	18
		ii No of rural youths trained	-	75	150	225	300	375	450

Thrust Area 4 : Institutional capacity development

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline 2011	Targets					
				2012	2013	2014	2015	2016	2017
4.1	Knowledge and skilled staff	Outcome: i. % increased of performance appraisal of staff							
		Output: i No of training programme conducted	-	4	4	5	5	6	6
		ii. No of Staffs trained	131	131	135	140	145	155	160
4.2	Strengthened Women Development Centers	Outcome: i. No. of WDCs functioned equipped with basic facilities	5	5	10	15	25	35	45
		Output: i. No of WDC building constructed	2	-	8	8	8	9	10
		ii. No of WDC building repaired	6	-	10	15	20	25	30
		iii. No of Women Development centers facilitated	-	-	10	15	25	35	45

Thrust Area 5 :

Goal No.	Goals	Key Performance Indicators (KPIs)	Baseline	Targets						
			2011	2012	2013	2014	2015	2016	2017	
5.1	Participatory monitored and evaluated institutional programmes and plans	Outcome: i. Compliance to financial and administrative framework ensured ii. Functioned efficiency and effectively Output: i. Performance review meeting held ii. Review reports produced	40 Monthly	40	40	40	40	40	40	40
5.2	Circulars and guidelines complied and implemented	Outcome: i. Compliance to financial and administrative framework ensured ii. Functioned efficiency and effectively Output: i. No of audit quarries properly answered in time	4							
5.3	Improved accountability and ownership of CBOs in rural based economic activities	Outcome: i. Functioned efficiency and effectively Output: i. Administrative committee meeting held ii. General meeting held iii. Annual financial statement produced iv. Necessary record books properly maintained								